# Luanda–Bengo Special Economic Zone

*Overview and Business Opportunities*

**Doing Business: Angola – UAE | 20 October 2026**

# Why Invest in the ZEE

**2009**
Year of establishment

**7,578 ha**
Two reserves: Calumbo and Uala

**244**
Projects installed

**14**
Countries of origin

## Strategic location

Next to the New Luanda International Airport, with direct access to the Port of Luanda, the Luanda Railway and the main national roads.

## Industrial investment ecosystem

Serviced industrial land with power, water, roads and telecoms, plus controlled access, security and on-site services.

## One-Stop Investor Support

GAI one-stop shop: one point of contact for procedures and public-entity coordination, from approval to operation.

# Who Are We?

**The Luanda - Icolo e Bengo Special Economic Zone (ZEE) was established in 2009 and is headquartered in the municipality of Calumbo, in the province of Icolo e Bengo. Aligned with the Angolan Government's Development Agenda, it is characterized as a robust economic ecosystem and comprises two reserves (Calumbo and Uala) for the implementation of industrial projects in Angola.**



**Mission:** To develop and manage industrially serviced spaces and provide products and services that contribute to the creation of a strengthened business environment, capable of substituting imports, exporting, generating jobs and income in line with the government's economic diversification agenda.



**Vision:** To be the benchmark in the management of serviced spaces for industrial, agricultural, and renewable energy development.



**Values:** Collaboration, Transparency, Efficiency, Integrity, Responsibility, Innovation, Commitment.

## Strategic Objectives

- Attract new businesses;
- Increase productivity, connectivity, and sustainability;
- Develop new infrastructure;
- Optimize service offerings and develop new ones;
- Optimize the organizational structure and processes;

# Strategic Location

The ZEE is strategically located near major commercial and logistics hubs, enabling import and export businesses and reducing delivery times.

**Strategic access/logistics includes:**

**Roads**

1. The Catete Road (EN-230) is a major Angolan transversal route. It crosses the country from East to West and extends for approximately 1,110 km.

2. The Via Expresso is one of Luanda's main roads, with both ends connecting to the National Road (EN-100).

**Air**

3. **The New Luanda International Airport** shares a long border with the ZEE and is located in the province of Icolo e Bengo. Operational since November 2024, the airport is a new hub for the region.

**Sea**

4. **The Port of Luanda** is the main terminal for long-distance import and export cargo in the country.

**Railroads**

5. The Luanda Railway, which connects the Port of Luanda terminal to the province of Malanje, passes through the SEZ.

**Services Offered by the ZEE**

- Security and Protection
- Fuel Pump & Maintenance
- Controlled Access
- Transport services, cargo lifting, and inert materials transport
- Hotels & Restaurants

## Strategic Location of ZEE's Reserves



# Infrastructure

The Calumbo Industrial Reserve is equipped with state-of-the-art infrastructure for industry

## Industrial utilities

**52 | 82 MVA**
Two electrical substations (installed capacity)

**799 m³/h**
Water distribution centre capacity

**3,800 m³**
Water storage capacity

**62 km**
Road network

**35 km**
Telecommunications infrastructure

**80 L/s**
Wastewater treatment plant capacity

## Strategic commercial hub

**11 warehouses**
30,000 m² each

**15,000 m²**
Cold-storage warehouse, one of the largest in Africa

**8.2 ha**
Dry port for standard and refrigerated containers

# **Key Figures** | Installed Units and Sectors



Ongoing Projects 2026: +36

Approved Projects since 2025: 33

Projects **244**

Operational Units **98**

**Approved Projects by Sector:**

- Industrial – 71,3%
- Comercial – 23,4%
- General Services - 5,3%

| 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|---|---|---|---|---|---|
| 40 | 17 | 19 | 10 | 27 | 36 | 43 |



**JOBS CREATED**

**20.894**

# ZEE × UAE: Ambitions, Opportunities, Presence

## 1 Shared Ambitions

### Economic diversification

Both economies are building competitive sectors beyond natural resources .

### Trade and logistics hubs

The UAE's global logistics know-how meets a ZEE beside Angola's new airport, port and rail.

### Partnership culture

Trust, long-term commitment and integrity: core values of the ZEE and of the Gulf business tradition.

## 2 Opportunities

- Agro-Industry & Food Security
- Logistics & Distribution
- Construction Materials
- Health & Pharma
- Packaging & Plastics

Every cluster is open to UAE investment.

## 3 UAE Presence

### 9 projects · 5 companies

**Falcons**

Logistics & trade · 3 projects

**Jampur (Damer)**

Healthcare & pharma · 3 projects

**Kaheel Agriculture**

Agri-machinery · 1 project

**Reem Plastic**

Plastics & packaging · 1 project

**Nexime – Afrione**

ICT & tech · 1 project

# Strategic Clusters and Partnership Models

| Sector | Agro-industry & Food Security | Logistics & Distribution | Construction Materials | Health & Pharma | Packaging & Plastics |
|---|---|---|---|---|---|
| **Priority Value Chains for the ZEE** | 1. Cereal milling and pasta<br>2. Meat, dairy and fish processing<br>3. Fruit, vegetable and juice processing<br>4. Animal feed<br>5. Cold-chain storage | 1. Dry warehouses<br>2. Cold storage warehouses<br>3. Dry port<br>4. Distribution centres<br>5. Integrated logistics services | 1. Cement, mortar and concrete<br>2. Steel structures and galvanising<br>3. PVC and HDPE pipes and fittings<br>4. Aluminium and glass joinery<br>5. Ceramics and prefabricates | 1. Generic medicines<br>2. Hospital serums and consumables<br>3. Medical equipment<br>4. Quality-control laboratories<br>5. Cosmetics | 1. Plastic packaging and bags<br>2. Paper and cartonboard packaging<br>3. Glass bottles<br>4. Metal packaging<br>5. Plastic, paper and glass recycling |

## Partnership Models

### Joint Venture

- In this scenario, the ZEE designates the listed assets to be transferred to a new company structured as a Joint Venture;
- The SEZ's contribution to the Joint Venture will be based on the asset valuation, which will determine the ZEE's stake in the new company.
- The strategic partner is expected to make a financial contribution to the Joint Venture in order to obtain an equity stake in the company.

### *Build-Operate-Transfer*

- The vision here is to find a long-term partner to build and operate the assets, which will later revert to the ZEE, while also facilitating the transfer of knowledge and technology throughout the process—something that will be crucial for Angola's development.

### Concession of Land Rights

- In this model, the investor submits a project for approval by the ZEE. After approval, ZEE grants the investor a land plot through a land rights concession, while the investor pays for these rights.

# Investor Support | One-Stop-Shop

## Services

**Exclusive services that streamline the investor's daily needs:**

GAI
GUICHÉ DE APOIO AO INVESTIDOR

### ONE-STOP-SHOP
### GUICHÉ DE APOIO AO INVESTIDOR

**A useful tool for investors**

**Located within the ZEE, the Investor Support Office (GAI) is a one-stop desk that provides access to integrated public services and swift resolution of administrative matters.**




- Centralizes administrative processes for investors
- Facilitates doing business within the ZEE
- Enables the expansion of national production and the export of goods
- Enhances the attractiveness of foreign direct investment (FDI) in Angola

# Quality Production for Exports

Among the products “Made in ZEE”, we find:

- Food Processing
- Wood Processing
- Hospital Equipment
- Packaging Materials
- Construction Materials
- Recycling of paper, plastic, and glass
- Production of plastics, paints, and varnishes
- Detergents: soaps, cleaning chemicals
- Metallurgy: steel, PVC pipes
- Assembly lines: tractors, electronics, and home appliances;
- Glass bottles;



# International Projection of the ZEE






ZEE's efforts to incorporate the SDGs into its strategy and operations and the results already achieved, led the United Nations and GASEZ (Global Alliance of Special Economic Zones) to distinguish ZEE Luanda Bengo as one of the 50 most promising SEZs in the World at the GASEZ Annual Meeting in October 2023

| | | | |
|---|---|---|---|
| Angola | Brazil | China | Cuba |
| Eritrea | France | Germany | India |
| Italy | Lebanon | Nigeria | Portugal |
| | | South Korea | United Arab Emirates |



# Thank You!


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